

Competitions



UEFA European Football Championship 2014-16

Bid Regulations



Introduction

UEFA plans to organise the UEFA European Football Championship 2014-16, the final tournament of which will be hosted by one or more UEFA member associations. These regulations set out the procedure by which the host association or associations will be selected for the final tournament of the UEFA European Football Championship 2014-16.

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1. Definitions

1.1 In these Bid Regulations (as defined below) the following terms shall have the following meanings:

Airport Agreements	separate agreements with the owners and/or operators of each of the airports that a Bidder proposes to use in connection with UEFA EURO 2016 in the form of the standard airport agreement provided to the Bidders by UEFA.
Bid Agreements	the documents provided by UEFA to the Bidders as part of the Bid Requirements, which shall include the <ol style="list-style-type: none">the Staging Agreement;the Stadium Agreements;the Host City Agreements; andthe Airport Agreements.
Bid Dossier	the documents, following strictly the Bid Dossier Template, completed by the Bidders and returned to UEFA as part of the Bidding Procedure, which shall include all information requests stated in the Tournament Requirements, the Guarantees, and the Bid Agreements, each duly completed and signed.
Bid Dossier Development Phase	the period commencing on distribution of the Bid Requirements by UEFA to the Bidders and ending on the date of submission of the Bid Dossiers by the Bidders to UEFA.
Bid Dossier Template	the document provided by UEFA to the Bidders as part of the Bid Requirements, which shall set out the guidelines how the Bid Dossier should be formatted to be accepted. It will state in particular, how many pages should be provided for each sector and question, what templates should be filled out, the purpose and content of the guarantees, and the agreements which need to be signed.
Bid Logo	the logo developed by each of the Bidders to promote its involvement in the Bidding Procedure.
Bid Regulations	these regulations including its appendices, which govern the Bidding Procedure and appointment of the Host Association.
Bid Requirements	the documents sent by UEFA to the Bidders during the Bidding Procedure, which shall include <ol style="list-style-type: none">the Tournament Requirements;the Bid Dossier Template, with the list of Guarantees; andthe Bid Agreements.
Bidder	each member association or, in the case of a joint bid, team of member associations bidding to host UEFA EURO 2016. Each member association or team of member associations shall be considered a Bidder upon receipt of written confirmation of interest in accordance with Article 2.6 and confirmation by UEFA of their eligibility to bid until the involvement of the relevant member association(s) in the Bidding Procedure terminates in accordance with Articles 3.8 or 3.9.

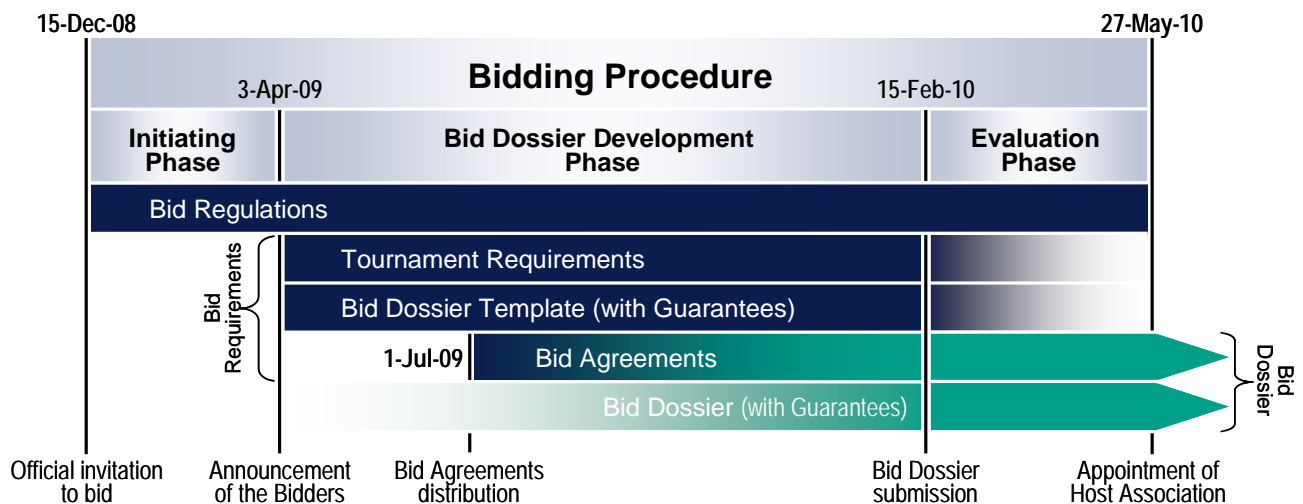
Bidding Procedure	the entire procedure conducted by UEFA to appoint the Host Association as outlined in these Bid Regulations. It is divided into an Initiating Phase, a Bid Dossier Development Phase, and an Evaluation Phase.
Evaluation Phase	the period commencing on the submission date of the Bid Dossiers by the Bidders to UEFA and ending with the appointment of the Host Association by UEFA's Executive Committee.
Guarantees	written guarantees requested by UEFA from the Bidders or third parties in connection with the Tournament Requirements which UEFA determines necessary or desirable for the successful staging and organisation of UEFA EURO 2016.
Host Association	the member association or team of member associations appointed by UEFA in accordance with these Bid Regulations to host UEFA EURO 2016.
Host City Agreements	separate agreements with the authorities of each of the cities that host a stadium that a Bidder proposes to use in connection with UEFA EURO 2016 in the form of the standard host city agreement provided to the Bidders by UEFA
Initiating Phase	the period commencing on the official invitation to bid to each member association and ending with the distribution of the Bid Requirements.
Officials' Visit	formal visits conducted by official members of UEFA's committees and/or senior management personnel from the UEFA Administration to the territory of the various Bidders to meet any local, regional and/or national authorities or other bodies relevant to their bid to host UEFA EURO 2016.
Stadium Agreements	separate agreements with the owners and/or operators of each of the stadia that a Bidder proposes to use in connection with UEFA EURO 2016 in the form of the standard stadium agreement provided to the Bidders by UEFA.
Staging Agreement	the agreement between UEFA the Host Association(s) in connection with the staging and organisation of UEFA EURO 2016, which shall be provided to the Bidders by UEFA during the Bidding Procedure and which shall govern the relationship between UEFA and the Host Association with respect to UEFA EURO 2016.
Tournament Requirements	the document provided by UEFA to the Bidders as part of the Bid Requirements, which shall set out the requirements for hosting UEFA EURO 2016 including (without limitation) organisational, commercial, infrastructure, facilities, and financial requirements.
UEFA EURO 2016	the final tournament of the UEFA European Football Championship 2014-16 including all official events and activities related thereto.

1.2 Headings used in these Bid Regulations shall be for convenience only and shall not affect the interpretation of these provisions.

2. Bidding Procedure

Overview

- 2.1 The Bidding Procedure shall be conducted in one single phase consisting of:
- (a) an Initiating Phase, during which each of the member associations submit an application for eligibility as a Bidder;
 - (b) a Bid Dossier Development Phase, during which the Bidders develop their Bid Dossier based on the Bid Requirements; and
 - (c) an Evaluation Phase, during which the Bid Dossiers submitted by Bidders are evaluated. Bidders may be required by UEFA to elaborate upon and substantiate their bids as described in their Bid Dossiers, and provide more specific guarantees from time to time throughout the evaluation phase.



Eligibility of Bidders

- 2.2 Only member associations of UEFA (as specified in the UEFA Statutes) that are not suspended may bid to host UEFA EURO 2016.
- 2.3 Joint bids to host UEFA EURO 2016 of two (2) members associations are permitted.
- 2.4 UEFA may consider, under exceptional circumstances, joint bids comprised of three (3) member associations if and only if the relevant group of member associations submits to UEFA together with its confirmation of interest a clear and convincing argument regarding the measures to be taken to ensure the smooth and successful organisation of UEFA EURO 2016 in such a manner.

Initiating Phase

- 2.5 UEFA shall send out a circular letter on or about 15 December 2008 inviting each of its member associations to submit a bid to host UEFA EURO 2016.
- 2.6 Any member association that is interested in hosting UEFA EURO 2016 and fulfils the requirements provided in Articles 2.2, 2.3 and 2.4, shall confirm its interest by duly completing, signing and returning the circular letter to UEFA by no later than midnight (CET) on 9 March 2009. Any member association submitting its confirmation of interest in any form other than

required by UEFA in its circular letter or after the deadline imposed by UEFA shall not be considered eligible for the Bidding Procedure.

- 2.7 Upon receipt of all letters of confirmation of interest, UEFA shall review the list of which member associations and/or groups of member associations are eligible to bid to host UEFA EURO 2016. UEFA may decide at this stage to create a shortlist of three (3) to four (4) member associations or groups of member associations to progress to the Bid Dossier Development Phase. The UEFA Administration and experts appointed by the UEFA Administration shall provide a recommendation to UEFA's National Teams Competitions Committee, who shall take the final decision on those member associations and/or groups of member associations to be included on this shortlist and progress to the Bid Dossier Development Phase. The criteria for such a decision shall include but not be limited to various technical requirements set by UEFA relating to the potential infrastructure proposed by the member associations and/or groups of member associations for UEFA EURO 2016 as well as any previous experience of the relevant member associations, cities and/or venues in organising multi-venue sports events.
- 2.8 UEFA shall communicate its decision to the member associations on or about 3 April 2009 without any obligation to provide any reasons for the decision.

Bid Dossier Development Phase

- 2.9 UEFA shall distribute the Tournament Requirements and the Bid Dossier Template to the Bidders on or about 3 April 2009.
- 2.10 UEFA shall organise, and Bidders shall attend, an opening workshop at UEFA's headquarters in Nyon on or about 17 April 2009 in order to discuss the contents of the Bid Requirements, explain any information required within the Bid Requirements or the format of the Bid Dossier Template, and clarify any doubts, queries or concerns regarding the Bidding Procedure.
- 2.11 UEFA shall organise further meetings or technical working sessions with Bidders at UEFA's headquarters in Nyon or in the national territory/ies of the relevant Bidder(s) as deemed necessary by UEFA during the Bid Dossier Development Phase.
- 2.12 Any reply from UEFA to requests for further information from the Bidders will be provided to the relevant Bidder in such manner as is deemed appropriate by UEFA.
- 2.13 UEFA shall distribute the Bid Agreements to the Bidders on or about 1 July 2009.
- 2.14 Bidders shall submit their Bid Dossiers to UEFA by no later than midnight (CET) on 15 February 2010. Any Bidder submitting its Bid Dossier after such deadline shall not be considered eligible to progress to the Evaluation Phase. Bidders may not submit any additional document and/or information or make any amendment to their Bid Dossiers after this deadline unless specifically requested to do so by UEFA.

Evaluation Phase

- 2.15 UEFA shall conduct a series of Officials' Visits to the national territories of the various Bidders as from March 2010. UEFA shall provide detailed information to each of the Bidders regarding the requirements and format of these Officials' Visits in due course. UEFA may organise further meetings or technical working sessions with Bidders as deemed necessary by UEFA during the Evaluation Phase.
- 2.16 The UEFA Administration and experts appointed by the UEFA Administration shall examine the Bid Dossiers and prepare a written evaluation report concerning each Bidder for the approval of UEFA's National Team Competitions Committee on or about 25 May 2010.
- 2.17 At the meeting of UEFA's Executive Committee on or about 27 May 2010, the Bidders shall be required to make a presentation about the content of their respective Bid Dossiers in



accordance with guidelines to be provided by the UEFA Administration in due course. During this meeting, UEFA's Executive Committee shall select a Bidder to be appointed as the Host Association based on an overall analysis of the Bid Dossiers, the written evaluation report presented to it by UEFA's National Team Competitions Committee and the Bidders' presentations. Voting shall take place in accordance with the detailed voting mechanism set out in Appendix B. Thereafter, UEFA shall countersign the Bid Agreements of the relevant Bidder and officially appoint such Bidder as the Host Association.

Timeline

	Timeline	Activity	Relevant Article
Initiating Phase	15 December 2008	Official invitation to bid to all UEFA member associations.	2.5
	9 March 2009	Interested member associations to confirm interest.	2.6
	3 April 2009	Announcement of the Bidders.	2.8
Bid Dossier Development Phase	3 April 2009	Distribution of the Tournament Requirements and the Bid Dossier Template.	2.9
	17 April 2009	Workshop for Bidders.	2.10
	1 July 2009	Distribution of the Bid Agreements to the Bidders.	2.13
	15 February 2010	Submission of Bid Dossiers to UEFA.	2.14
Evaluation Phase	Mar-May 2010	Officials' Visits by UEFA.	2.15
	25 May 2010	Final evaluation report by UEFA Administration to UEFA's National Team Competitions Committee.	2.16
	27 May 2010	Final presentation by Bidders to UEFA's Executive Committee.	2.17
	27 May 2010	Appointment of Host Association for UEFA EURO 2016 by UEFA's Executive Committee. Countersignature of the Bid Agreements.	2.17

2.18 The timeline detailed above is subject to change by UEFA at any time. Bidders shall comply fully with the various deadlines imposed by UEFA throughout the Bidding Procedure (unless otherwise approved by UEFA on a case-by-case basis).

3. General Provisions

Good Faith

- 3.1 Each party involved in the Bidding Procedure (including representatives of UEFA and the Bidders) shall uphold the General Principles listed in Appendix A: and shall ensure that each of its employees, representatives, agents, partners and associates upholds such General Principles.
- 3.2 Bidders shall ensure that all information provided and representations made to UEFA during the course of the Bidding Procedure (including without limitation, all information and representations contained in the Bid Dossiers) are true, accurate and not misleading. No Bidder shall withhold from UEFA any material information relating to its Bid Dossier and/or its bid to host UEFA EURO 2016 of which it is aware at any time during the course of the Bidding Procedure. UEFA shall rely fully upon any information, representations, warranties, assurances and other promises included in a Bid Dossier as binding upon the relevant Bidder.

Liability

- 3.3 Each of the relevant member associations involved in a joint bid shall be jointly and severally liable for all of the representations, undertakings and obligations given, made or entered into as part of the Bidding Procedure by the Bidder of which it is a member.
- 3.4 Bidders shall be, and shall remain at all times, fully responsible for all of their costs, charges and expenses of whatever nature in connection with the Bidding Procedure. The Bidders acknowledge and agree that UEFA will not cover or repay any such costs, charges and/or expenses under any circumstances (whether or not UEFA appoints the Bidder as the Host Association).

Communication

- 3.5 The entire Bidding Procedure shall be conducted in English. UEFA shall provide the Bid Requirements and all other communications and documents related to the Bidding Procedure in English. Bidders shall submit the Bid Dossiers and all other communications and documents related to the Bidding Procedure to UEFA in English. If UEFA and/or the Bidders prepare translations of any such communications and documents into another language, then the English version shall be the prevailing text.
- 3.6 UEFA may ask for such further information, guarantees and/or documents it deems necessary to complete a Bid Dossier at any time, and any such further information, guarantee or document may be used at any point in the Bidding Procedure in evaluating the relevant Bidder's bid to host UEFA EURO 2016.
- 3.7 UEFA shall make the following documents publicly available (which may include posting on its website) as soon as practicable following their finalisation or their date of distribution to Bidders (as applicable):
 - (a) the Tournament Requirements;
 - (b) the Bid Dossier Template; and
 - (c) the final evaluation report prepared and presented to UEFA's Executive Committee in accordance with Article 2.17.

Termination

- 3.8 The involvement of any Bidder in the Bidding Procedure shall automatically terminate upon:



- (a) withdrawal, termination, exclusion, dissolution and/or suspension of such Bidder or, in the case of a joint bid, any member association comprised in such Bidder in accordance with the relevant provisions of the UEFA Statutes;
- (b) the voluntary withdrawal of such Bidder from the Bidding Procedure;
- (c) the failure of such Bidder to comply with any deadline specified in Articles 2.6 or 2.14; or
- (d) appointment by UEFA of the Host Association.

Disciplinary Measures

3.9 The UEFA disciplinary bodies may impose disciplinary measures on Bidders (including without limitation disqualification from the Bidding Procedure) for any breach of the provisions of these Bid Regulations.

Third Parties

3.10 UEFA reserves the right to appoint independent consultants and/or to collect such other information as it deems necessary to analyse and supplement each of the Bid Dossiers (including, without limitation, public opinion polls) at any time during the Bidding Procedure. The opinion of such consultants and/or such other information may be used by UEFA at any point in the Bidding Procedure to evaluate any Bidder's bid to host UEFA EURO 2016.

Amendments

3.11 UEFA reserves the right to make amendments to any aspect of the Bid Regulations and/or the Bidding Procedure for any reason whatsoever, including, without limitation, any procedural element of the Bidding Procedure or any of the requirements set out in the Bid Requirements. In particular, the timing of decisions of UEFA's Executive Committee and other elements of the Bidding Procedure that are dependent on such decisions may be changed as a result of unforeseen changes in the meeting schedule of UEFA's Executive Committee or otherwise.

Decisions

3.12 Any decisions made in accordance with these Bid Regulations are final and binding.

Appendix A: General Principles

Treatment of Bidders

- A.1 UEFA shall ensure that the Bidders are treated in a fair, transparent and consistent manner throughout the Bidding Procedure.
- A.2 Bidders shall ensure that they treat other Bidders fairly and with respect throughout the Bidding Procedure. In particular, no Bidder shall:
 - (a) make any comparison between its bid to be appointed host association(s) for UEFA EURO 2016 and the bid of any other Bidder;
 - (b) make any written or oral comment which shows another Bidder or its bid in a prejudicial light; or
 - (c) enter into any arrangement relating to the Bidding Procedure with any Bidder which would be prejudicial to the interests of any other Bidder.

Ethics

- A.3 UEFA and each Bidder shall ensure that they conduct themselves in a dignified and ethical manner throughout the Bidding Procedure.
- A.4 Each Bidder shall ensure that they do not act in a manner that could bring UEFA, UEFA EURO 2016, any other Bidder (or any employee, officer or representative of any of the foregoing), the Bidding Procedure or European football into disrepute.
- A.5 Each Bidder shall comply with the spirit of these General Principles and not only the strict provisions hereof.

Fiscal Moderation

- A.6 Each Bidder shall approach the Bidding Procedure with a sense of fiscal moderation and shall avoid the incurrence of any undue expense in all aspects of its involvement therein.

Gifts

- A.7 Bidders are prohibited from offering, making or conferring any gift or benefit (whether direct or indirect) to or upon UEFA or any of its employees, representatives or agents during or in connection with the Bidding Procedure other than gifts which such persons are permitted to accept in accordance with Article A.9.
- A.8 UEFA and its employees, representatives and agents are prohibited from soliciting any gift or benefit (whether direct or indirect) from or on behalf of any Bidder in connection with the Bidding Procedure.
- A.9 UEFA and its employees, representatives and agents are prohibited from receiving any gift or benefit (whether direct or indirect) from or on behalf of any Bidder in connection with the Bidding Procedure provided that UEFA's employees, representatives and agents may accept non-cash gifts having only a token value (not exceeding 150 Swiss Francs) as a mark of respect and friendship. Upon any request from UEFA, a Bidder shall declare and substantiate the value of any gift made or offered during or in connection with the Bidding Procedure.
- A.10 Any employee, representative or third party acting on behalf of UEFA who is offered any gift or benefit by or on behalf of any Bidder, which is not permitted under Article A.9, at any point in the Bidding Procedure, shall report the offer to the UEFA Administration and details thereof shall be included in the written evaluation reports presented to UEFA's National Team Competitions Committee in accordance with Article 2.16.



Promotions

- A.11 Bidders shall be entitled to promote their involvement in the Bidding Procedure as well as key aspects of their Bid Dossiers provided that, prior to the submission of its Bid Dossier, no Bidder shall :
- (a) promote such involvement in any way outside of its country(ies) including, without limitation, in or on any publication or broadcast which is generally available outside thereof; or
 - (b) target any promotion at persons who are not normally resident in its country(ies) including, without limitation, at any international event held in its country(ies) or in or at any international airport.
- A.12 Bidders may use the designation “candidate for” or “bidding for” alongside “UEFA EURO 2016” (or any other term chosen by UEFA (and notified to the Bidders) to designate UEFA EURO 2016) in promoting its involvement in the Bidding Procedure provided that in any such use “UEFA EURO 2016” or any such other term is not given greater prominence than the relevant designation. Each Bidder shall ensure that the use of such designation shall conform to any guidelines that UEFA may issue from time to time.
- A.13 Each Bidder shall cease promoting its involvement in the Bidding Procedure from the date on which its involvement in the Bidding Procedure terminates which, in the case of the Bidder appointed as the Host Association shall be the date of such appointment. After such date, each Bidder (and the Host Association) shall cease to use, and shall procure that all third parties cease to use, any and all of the promotional material created and/or developed in connection with their involvement in the Bidding Procedure (including, without limitation, its Bid Logo and any permitted designation).

Sponsorship

- A.14 Each Bidder may enter into sponsorship arrangements or otherwise grant rights of association with its involvement in the Bidding Procedure to third parties only with UEFA's prior written consent.
- A.15 Any sponsorship arrangement or rights of association entered into or granted by a Bidder with or to a third party shall be limited to the Bidder's involvement in the Bidding Procedure. Any such third party shall be prohibited from making any other association with, or implication of any association with, UEFA, any UEFA competition (including UEFA EURO 2016) or any UEFA mark and Bidders shall take all measures necessary to ensure that such third parties comply with such prohibition.
- A.16 The Bidders shall ensure that all sponsorship arrangements and all rights of association which they have entered into or granted, and all other commercial partnerships, agreements or arrangements in relation to the Bidding Procedure, shall terminate automatically on the date on which its involvement in the Bidding Procedure terminates for any of the reasons listed in Article 3.8, including, without limitation, the appointment of a Bidder as Host Association. Bidders shall take all measures necessary to ensure compliance with such termination.

Bid Logo

- A.17 Each Bidder shall be entitled to create a logo (a “Bid Logo”) for use in connection with its Bid Dossier to illustrate and promote its involvement in the Bidding Procedure provided that a Bidder shall:
- (a) submit its Bid Logo to UEFA for approval prior to using such Bid Logo in any way and prior to commencing the trademark registration process in respect thereof;

- (b) register its Bid Logo as a trademark solely in the name of UEFA in the jurisdictions and classes of goods and services as shall be agreed in advance with UEFA;
 - (c) not be entitled to grant any rights to third parties with respect to the Bid Logo without UEFA's prior written approval; and
 - (d) ensure that any rights granted to a third party in respect of its Bid Logo (as approved by UEFA) shall automatically terminate upon the termination of its involvement in the Bidding Procedure and take all measures to stop such third parties from using the Bid Logo after this time.
- A.18 Each Bidder's Bid Logo may incorporate any designation and term permitted in accordance with Article A.12 provided, however, that such designation and terms are clear and legible and use a consistent font, font size and colour for each of the individual words.
- A.19 Each Bidder shall ensure that the creation, development and use of its Bid Logo shall conform to any guidelines that UEFA may issue from time to time.
- A.20 The Bidders shall not adopt or use any mark, drawing, symbol, emblem, logo, designation or name (other than its Bid Logo and the designation permitted in accordance with Article A.12) which incorporates, or is confusingly similar to, or is a simulation or colourable imitation of, the name "UEFA EURO 2016" or any UEFA mark.

Internet Sites

- A.21 The Bidders may create, develop and/or host an Internet website (or sub-page of its own official website) relating to its involvement in the Bidding Procedure for information purposes only.
- A.22 UEFA shall have the right to require any Bidder to modify its Internet website or sub-pages relating to its involvement in the Bidding Procedure or to any link or other reference thereto on its official website.

Officials' Visits

- A.23 No Bidder shall be entitled to invite any representative of UEFA (including members of UEFA's Executive Committee or UEFA's National Team Competitions Committee) to its national territory(ies) in an official capacity in connection with the Bidding Procedure other than for any Officials' Visit or any other official working session or meeting organised by UEFA in accordance with Articles 2.10, 2.11 or 2.15.
- A.24 If a representative of UEFA (including a member of UEFA's Executive Committee or UEFA's National Team Competitions Committee) visits the national territory of any Bidder for any reason unrelated to the Bidding Procedure at any time during the Bidding Procedure, then such Bidder shall not attempt to promote its involvement in the Bidding Procedure during such visit or derive any other benefit in relation to the Bidding Procedure from such visit. A Bidder shall not cover any of the travel and accommodation costs and expenses related to any such visit.
- A.25 Subject to Article A.11 Bidders may organise visits for representatives of the media in order to promote their involvement in the Bidding Procedure, if such representatives shall bear their own costs and expenses in relation thereto.

Commitments

- A.26 Each Bidder shall ensure that it can fulfil any commitment or undertaking included in any aspect of its Bid Dossier and in its presentation to UEFA's Executive Committee in accordance with these Bid Regulations. If any such commitment or undertaking is, in the judgment of the UEFA Administration, unlawful, misleading or disproportionate, then this may



be specified in the written evaluation reports presented to UEFA's Executive Committee with respect to the relevant Bidder and the UEFA Administration may request further explanations and guarantees in relation thereto from the relevant Bidder.

Income and Accounts

- A.27 The Bidders shall be required to provide to UEFA, upon request, a summary of the identity of third parties from which it receives financial support in connection with its involvement in the Bidding Procedure and the value of such contributions. UEFA acknowledges and agrees that this information shall be treated as confidential unless made public by the relevant Bidder.
- A.28 The Bidders shall be required to maintain complete and accurate accounts of all costs that they incur with respect to the Bidding Procedure and shall share such accounts with UEFA upon request.

Confidentiality

- A.29 The Bidders shall treat all aspects of the Bidding Procedure as confidential, and acknowledge and agree that, subject to Article 3.7, UEFA may make any information disclosed to it in connection with the Bidding Procedure publicly available in accordance with the Bid Regulations (including, without limitation, Article 3.7 thereof).

Appendix B: Executive Committee Voting Procedure

General

- B.1 The voting procedure shall be governed by the following provisions and, where necessary, the relevant provisions of the UEFA Statutes apply.
- B.2 Voting shall be conducted by secret ballot.
- B.3 Votes by proxy shall not be permitted.
- B.4 The President of UEFA or a member of UEFA's Executive Committee shall not take part in any part of the deliberations or the voting procedure if he is associated with one of the member associations that is a Bidder (or is part of a Bidder) or in any case, in which a conflict of interest exists. For the avoidance of doubt, the President of UEFA or a member of UEFA's Executive Committee shall not be excluded from the deliberations or voting procedure solely because he is associated with any of the member associations who have withdrawn their bid to host UEFA EURO 2016 prior to commencement of the voting procedure.
- B.5 The UEFA President or, in his absence, the highest-ranking UEFA Vice-President shall chair any meeting of UEFA's Executive Committee at which these voting procedures are to be implemented. The Chairman of the meeting shall have the final decision as to whether or not a member of UEFA's Executive Committee falls under Article B.4.
- B.6 A quorum may consist of fewer than nine (9) members of UEFA's Executive Committee for taking any valid decision in this voting procedure as a consequence of the application of Article B.4 above or in case of absence of any individual UEFA Executive Committee member for a very serious and justified reason.
- B.7 There is no obligation for a member of UEFA's Executive Committee to use the vote allocated to him on any ballot (abstentions are permitted).
- B.8 Abstained votes and spoiled ballots shall not be counted.
- B.9 The results of the voting procedures shall be made publicly available by UEFA. Such results shall identify the number of ballots and, in respect of each ballot, the number of points awarded to each Bidder as well as the number of abstentions and the number of spoiled ballots.

Election Process

- B.10 The election will be conducted using successive rounds of ballots.
- B.11 The Bidder or Bidders that obtained the lowest number of points in the ballot will be excluded from the next ballot, until a Bidder is selected as Host Association.

Ballot with three (3) or more Bidders

- B.12 If three (3) or more Bidders take part in a ballot, each member of UEFA's Executive Committee entitled to take part in the voting procedure shall rank the Bidders in order of strictly increasing preference. The most preferred Bidder is given the number one (1); the second choice is given the number two (2); up to the least preferred Bidder. Points shall be allocated based on their position on each ballot, starting with one (1) for the least preferred Bidder and increasing by one for each directly higher level, with the exception of the most preferred Bidder who shall be attributed a number of points equal to the number of Bidders plus two (2).
- B.13 A vote is valid if and only if:
 - (a) a rank between one (1) and the relevant number of Bidders has been granted for each of the Bidders; and



- (b) different ranks have been granted for each of the Bidders.

Intermediate Ballot

- B.14 If, after any ballot of three (3) or more Bidders, only one Bidder remains for the next ballot, then an intermediate ballot involving the Bidders with the equal lowest number of points will take place to identify the Bidder(s) to be excluded from the next ballot.
- B.15 If, in this intermediate ballot, all Bidders receive an equal number of points, then the chair of the meeting shall determine which Bidder shall be excluded from the next ballot by means of a casting vote.

Ballot with Two (2) Bidders

- B.16 If two (2) Bidders take part in a ballot, each member of UEFA's Executive Committee entitled to take part in the voting procedure will vote for at most one of the two (2) Bidders. The Bidder that obtains the highest number of votes wins.
- B.17 In the event of a tie, the chair of the meeting shall determine which Bidder shall be selected as Host Association by means of a casting vote.