

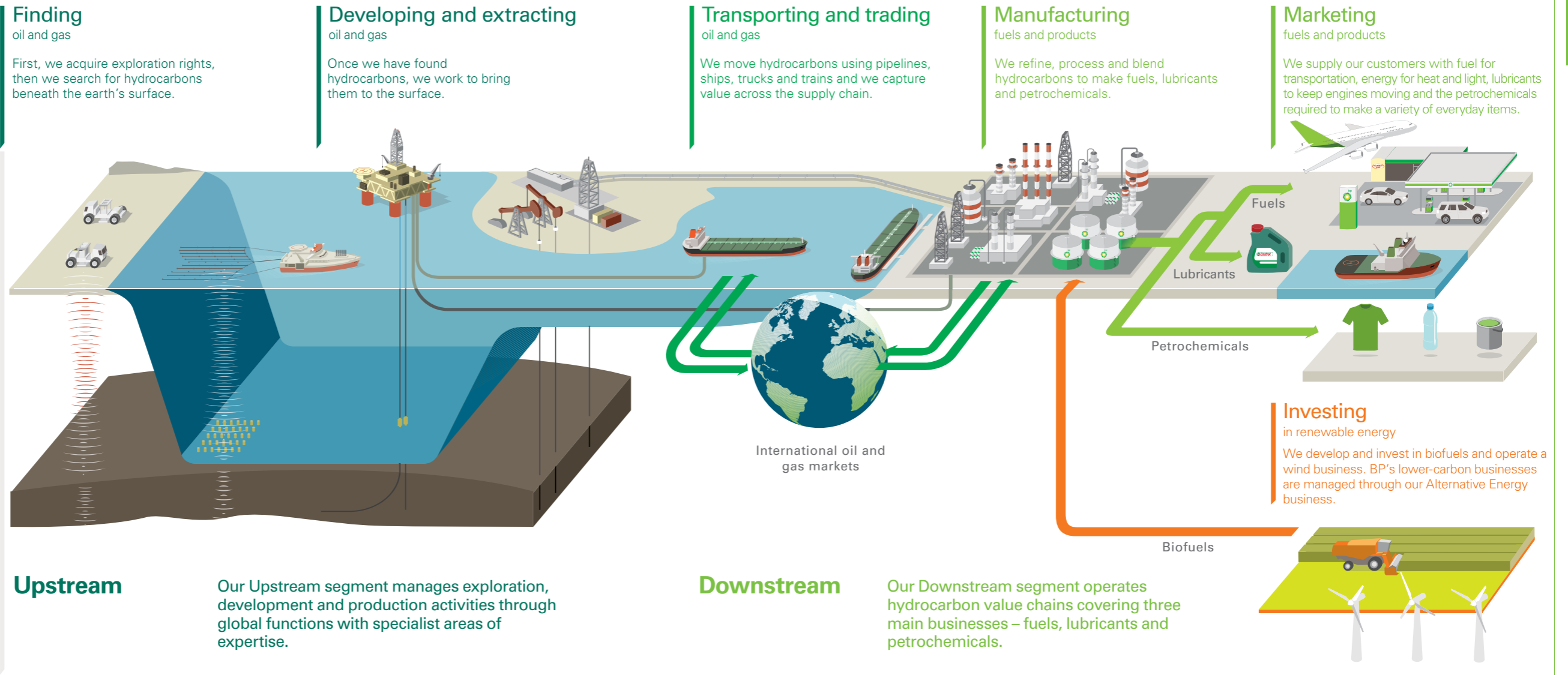
# At a glance

BP delivers energy products and services to people around the world.

Through our two main operating segments, Upstream and Downstream, we find, develop and produce essential sources of energy, turning them into products that people need. We also buy and sell at each stage of the hydrocarbon value chain.

In renewable energy, our activities are focused on biofuels and wind.

**Business model**  
For more information on our business model see [bp.com/businessmodel](http://bp.com/businessmodel).



## The value we deliver to society

We believe that societies and communities where we work should benefit from our presence.

Our projects and operations create jobs, opportunities for local suppliers and tax revenues for governments.

When we move into a new area we look for opportunities to create a positive impact. This includes supporting communities' efforts to increase income and improve standards of living.

Economic value generated by BP	Economic value distributed to others					Economic value retained by BP
<b>\$403.3bn</b> This includes revenue plus interest and dividend receipts, and disposal proceeds. <small>See BP Annual Report and Form 20-F 2013.</small>	<b>Operating costs</b> This includes purchases from suppliers and contractor costs, as well as production and manufacturing expenses. <b>\$328.7bn</b> <small>See page 27.</small>	<b>Governments</b> We contribute to economies around the world through the taxes we pay. We also pay taxes that we collect on our products and services. <b>\$13.9bn</b> <small>See page 42.</small>	<b>Employees</b> We provide direct employment to about 83,900 people around the world. Employee costs include salaries and benefits. <b>\$13.7bn</b> <small>See page 20.</small>	<b>Capital providers</b> This includes \$5.4 billion in dividends paid to shareholders and \$5.5 billion distributed via our share repurchase programme, as well as finance costs. <b>\$12.5bn</b> <small>See bp.com/investors.</small>	<b>Communities</b> The social investment figure is in addition to social bonuses paid to governments as part of licence agreements. <b>\$0.1bn</b> <small>See page 43.</small>	<b>\$34.4bn</b> The majority of this is invested in capital expenditure and acquisitions. <small>See BP Annual Report and Form 20-F 2013.</small>